

## Hire a Veteran

A Panel Discussion on Expanding the Cybersecurity Workforce through Veteran Employment

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## State of the Skills Gap: The security skills gap is well known and well documented

"In fact, Frost & Sullivan projections show that the gap between available qualified professionals and unfilled positions will widen to 1.8 million by 2022." (Frost & Sullivan)

"...there are more than 1 million unfilled security jobs worldwide." (Cisco)

"Eighty-two percent of respondents report a shortage of cybersecurity skills. More than three out of four (76%) respondents believe their **government is not investing enough in cybersecurity talent**." (CSIS, Intel Security)

"...enterprises are having a difficult time hiring skilled people as it takes 53% of organizations between 3 and 6 months to fill a position and 10% cannot fill them at all..." (ISACA, RSA Conference)



#### The difficulties don't end at raw numbers

#### Everyone is challenged

Industry	Professionals	Academic institutions	Students
<ul> <li>Need security candidates with hands-on skills and product experience</li> <li>Overall shortage of</li> </ul>	Cybersecurity     professionals are under     constant pressure – they     don't have the time to  train powertaff.	There are shortage of qualified teachers and professors and competition with industry	<ul> <li>Trouble defining a career path since there are myriad options</li> <li>Many cybersecurity jobs</li> </ul>
qualified candidates	<ul> <li>Need for continuous training and professional development to keep up with the threat landscape</li> </ul>	<ul> <li>Struggling to keep pace with shifts in industry and technology</li> </ul>	require significant education and experience – students don't know where to get started

#### **Cross-profession challenges**

- Underrepresentation of women and wage gaps in the field
  - Competition between public and private sectors





It's not where you start, it's how you finish

IBM Institute for Business Value

How a new collar approach can help address the cybersecurity skills gap



## Navigating the Course: A new collar approach

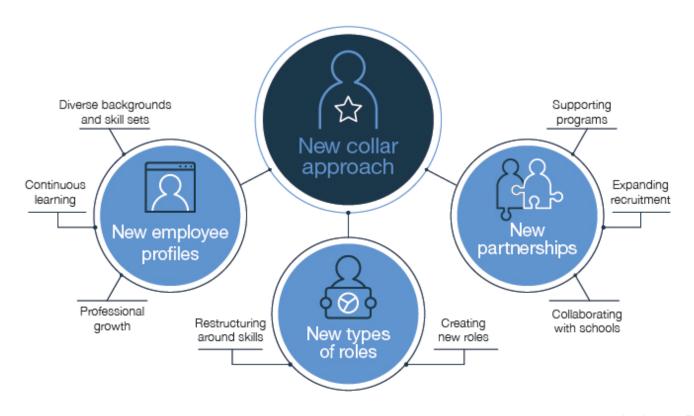
New Collar is about skills, not degrees. If you have the right skills, there's a career for you at today's IBM.



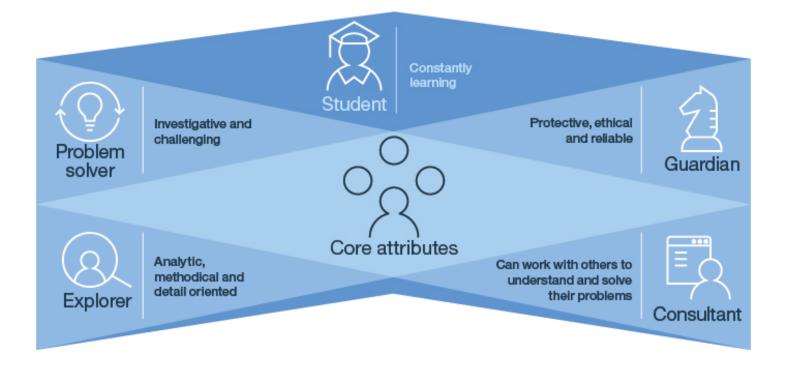
"There's more than one way to get a job in IT. With our emphasis on new collar, it's about having the skills and practical experience, and not just about having a diploma. Already, 10-15 percent of IBM's US hires do not have a traditional 4-year degree, and even more of our US job openings don't necessarily require one."

Joanna Daly, Vice President, IBM Talent

### Opening the aperture on talent pipelines to take advantage of underutilized sources of talent for new types of work



Skills are at the center of a new collar approach – there are some that are essential for security professionals



### Organizations are trying a number of different creative approaches to address these talent challenges

- Apprenticeship and residency programs
- Internships
- Certification programs
- New education models
- Community colleges, vocational institutions, polytechnic school programs, and career centers

- Early education programs for middle and high schools
- Code schools
- Clubs and competitions
- Veteran hiring
- Actively recruiting underrepresented groups





















**New Collar Careers** 

For Veterans





#### 2018 VETERANS WELL-BEING SURVEY





Veterans struggle to find post-military employment, often because of a lack of skills/certifications and industry contacts.

## Designed for Success

Bring the Power of IBM Expertise, Tech & Access to Jobs

Serve Underemployed Veterans

15 % of Gulf War-era II veterans

■ 10% military reduction by 2019

Service members with security clearance are highly employable

are unemployed



Enhance Employability & Access to Jobs





Impact Grants
Kene



Radar





- 2M+ shortage of cyber job seekers
- \$200 billion a year lost to fraud in the financial sector
- 150% increase in terrorism related activities since 2001



## Veterans **Employment** Initiative

IBM is working with veteran service organizations to help military veterans prepare for careers in the expanding field of advanced data analytics.



## Partnering for Success





**IBM Human** Resources

IBM Lab **Services**  IBM Veterans Business **Resource Group** 













Employer Partners



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**Veterans Getting Free Training For 'New Collar'** Jobs

By BOBBIE O'BRIEN - FEB 25, 2017





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Frank Johnson

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#### I CAN HELP A VETERAN TRANSITION TO A NEW COLLAR JOB

Frank Johnson knows first-hand that service is a way of life for America's veterans-he served in the U.S. Air Force. At IBM. Frank is able to use his 15 years' experience in the intelligence and defense industries to help guide other veterans beyond the tenure of their uniforms. Frank educates American servicemen and women-before they separate from the military-about IBM Security solutions, showing them the many ways their military experience prepares them for new collar

Team, the group that helps service men







TIDEO BY WETS

and everybody wanted both the college and the experience.

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RTP: http://ibm.biz/vetbrg\_rtp









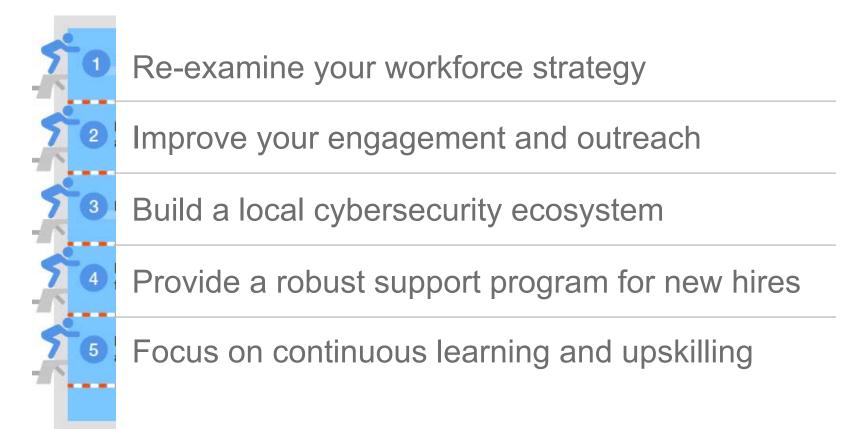








## Dive in – what you should do to get started





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## Key skills IBM looks for when hiring from universities

Individual Strengths and Experiences	Basic Knowledge and Skills	Technical Security – General Skills	Policy Assessment & Audit
Works easily in diverse & dynamic teams	Management Consulting	Architecture	Frameworks
Strong communication, presentation, & analytic skills	Systems Integration	Application	ISO 27000
Knowledge and/or experience with Security Standards	Managed Security Services	Network	NIST
Knowledge and/or experience in Cybersecurity	Project Management	Encryption	SANS CSC
Legal training as it relates to "Cyber Law"	IT Security	Operations	Legislative / Regulatory
Blend of Technical and Business Skills	IT System Administration	Vulnerability Management	SOX
Legal knowledge and/or experience with security and privacy legislations and standards	Network Administration	Identity and Access Management	HIPAA/HITECH
Prior internships in the field of security	System Programming or PEN Testing	Penetration Testing / Ethical Hacking	PCI in general and DSS
Strong programming skills a plus	Ethical Hacking	Digital Forensics / eDiscovery	EU Privacy and Data Security
Basic knowledge in using Microsoft Office Products (Word, Excel, PowerPoint)	General Programming skills	Incidence Response	Fraud / Anti-Money Laundering, GLBA, FISMA

#### Experience – Top security certifications to pursue and professional organizations to consider joining

999				
Top 10 Certifications & the Accrediting Institution	Professional Organizations			
CISSP / (ISC) <sup>2</sup>	Cloud Security Alliance			
ISACA Cert Info Systems Auditor (CISA) / ISACA	EC- Council			
ISO 27001 Lead Auditor and Lead Implementer / International Standards Organization (ISO)	Information Systems Security Association (ISSA) International			
PCI Security Qualified Security Assessor (QSA) / PCI Security Standards Council	ISACA			
ISACA Cert Info Security Manager (CISM) / ISACA	$(ISC)^2$			
ISACA Cert in Risk & Info Systems Control (CRISC) / ISACA	National Initiative for Cybersecurity Careers and Studies (NICCS)  PCI  SANS			
SCADA Security Architect (CSSA) / SCADA				
EC – Council Certified Ethical Hacker (CEH Security) / EC - Council				
Certificate of Cloud Security Knowledge (CCSK) / Cloud Security Alliance (CSA)				



GIAC Security Certifications (various) / SANS

## Mentoring







## Mentoring

- 1,000 Vets paired with IBMers
- 300 IBM volunteers

### Impact Grants

- metrics and tracking system
- Mobile app design for AdvisorNet



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Frank Joined IBM 2017

## Results

- 35,000 Total Hires (CASY/KENEXA)
- 1,000 Vets Mentored by IBMers
- 700 Vets Trained & Certified
- 246 Hired into Cyber/Data Careers
- 24 IBM Hires
- 32 Articles of Earned Media