### Booz | Allen | Hamilton

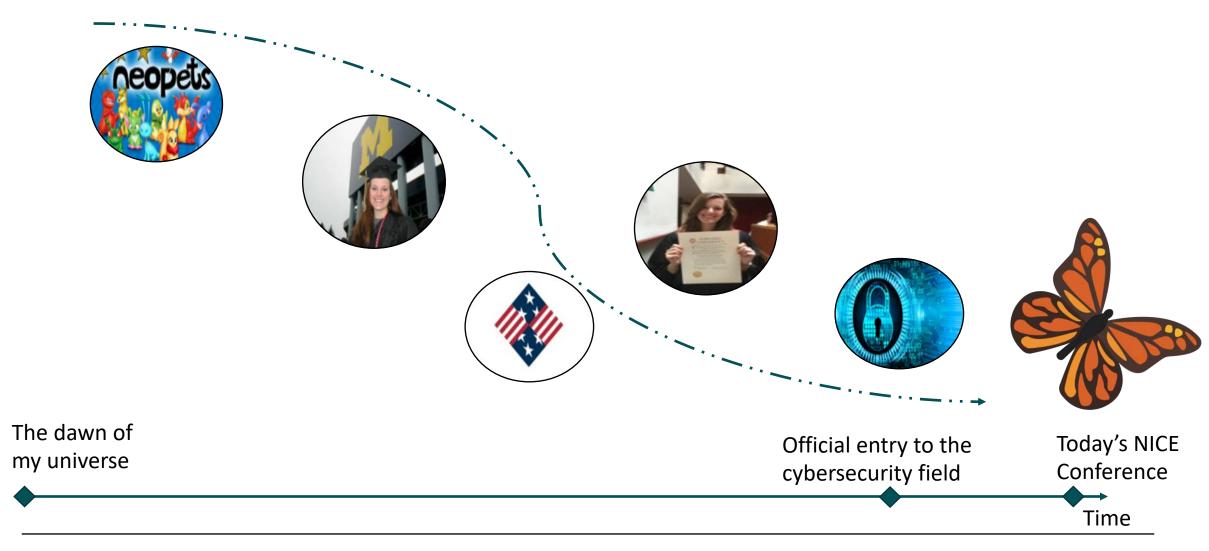


# Increasing the Representation of Women in Cybersecurity

Katie D'Hondt 2018 NICE Conference Miami, Florida

NOVEMBER 6, 2018

# MY STORY



## Booz | Allen | Hamilton



New America Foundation Harvard Kennedy School Harvard NCWiT, WiCS, and CS groups Booz Allen Hamilton



Collaboration space, Alexandria, VA

NOVEMBER 6, 2018

# THE NEXT 40 MINUTES

The Symptom

What is the current representation of women in cybersecurity?

The Diagnosis

Why does this statistic matter?

The Root Causes

What are there so few women in cybersecurity?

The Prescription

How can we increase the representation of women in cybersecurity?

Your Assignment

What can you do to change this?

Q&A

# THE SYMPTOM: 11-20%

OF CYBERSECURITY PRACTITIONERS ARE WOMEN

https://cybersecurityventures.com/women-in-cybersecurity/

# THE SYMPTOM: DIFFERENT EXPERIENCES FOR MEN AND WOMEN



"I don't always feel completely a part of the CS community, or sometimes even taken seriously by others in the community." – Female respondent



"[The gender gap does] Not [have] a huge impact, since some of my best friends who take CS are girls." – Male respondent

"I haven't had any experience in CS at Harvard yet, but I think there's a lot of support for females in CS (ie. WiCS) so I'm not too worried about *my future experience." – Female respondent* 

"Well it doesn't affect me at all. I don't take classes based on their demographic representation; I take them for the material, quality of professor, and to some degree the intelligence/engagement of the student body. None of these things depends on how many women are in the class. I can see how it might discourage some women from taking the more male-dominated classes though." – Male respondent



"It [the gender gap] adds the pressure to excel in CS" – Female respondent

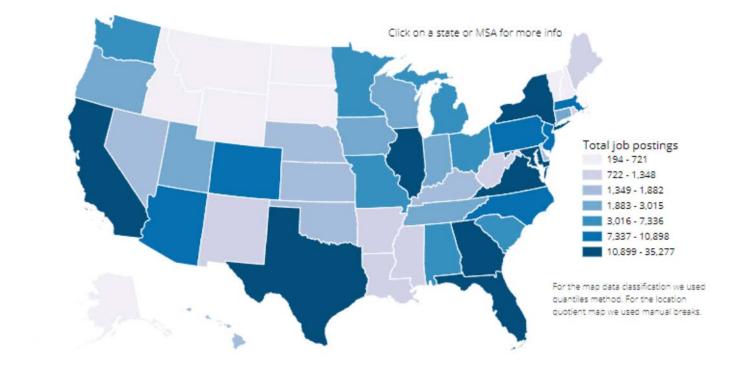
MY STORY | THE AGENDA | THE SYMPTOM | THE DIAGNOSIS | THE ROOT CAUSES | THE PRESCRIPTIONS | YOUR ASSIGNMENT | Q&A

# THE DIAGNOSIS: A CYBERSECURITY LABOR SHORTAGE

... OF 1.5 MILLION CYBERSECURITY PRACTITIONERS BY 2020 AND AS HIGH AS 3.5 MILLION BY 2021.

https://hbr.org/2017/05/cybersecurity-has-a-serious-talent-shortage-heres-how-to-fix-it https://cybersecurityventures.com/jobs/

# THE DIAGNOSIS: A CYBERSECURITY LABOR SHORTAGE TODAY



MY STORY | THE AGENDA | THE SYMPTOM | THE DIAGNOSIS | THE ROOT CAUSES | THE PRESCRIPTION | YOUR ASSIGNMENT | Q&A

# THE DIAGNOSIS: NOT JUST A DIVERSITY PROBLEM

WOMEN'S LACK OF REPRESENTATION HAS NATIONAL SECURITY & BUSINESS IMPLICATIONS

# THE DIAGNOSIS: NOT JUST A DIVERSITY PROBLEM



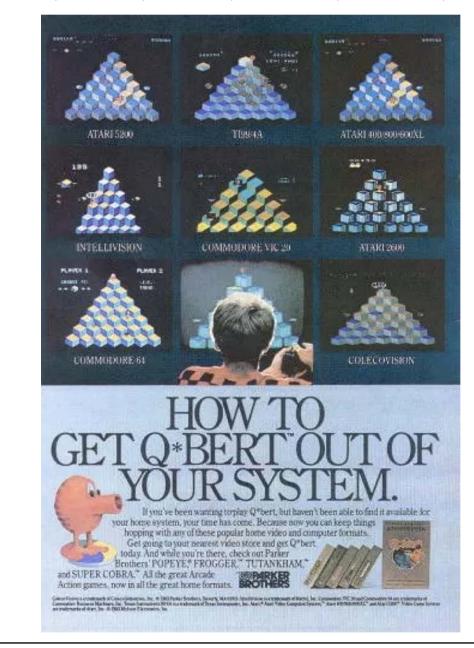
# THE ROOT CAUSES

WHY ARE THERE SO FEW WOMEN IN CYBERSECURITY?

MY STORY | THE AGENDA | THE SYMPTOM | THE DIAGNOSIS | THE ROOT CAUSES | THE PRESCRIPTIONS | YOUR ASSIGNMENT | Q&A

MY STORY | THE AGENDA | THE SYMPTOM | THE DIAGNOSIS | THE ROOT CAUSES | THE PRESCRIPTION | YOUR ASSIGNMENT | Q&A

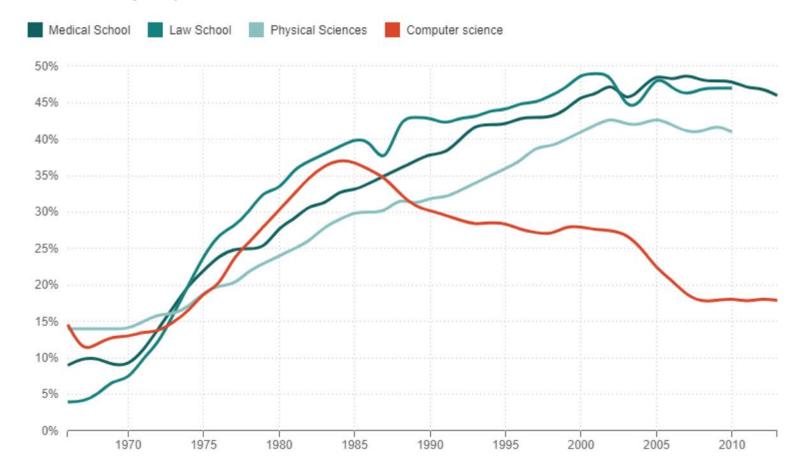
# THE ROOT CAUSES: THE SOCIALIZATION OF CYBERSECURITY



# THE ROOT CAUSES: THE SOCIALIZATION OF CYBERSECURITY

#### What Happened To Women In Computer Science?

% Of Women Majors, By Field



Source: National Science Foundation, American Bar Association, American Association of Medical Colleges Credit: Quoctrung Bui/NPR

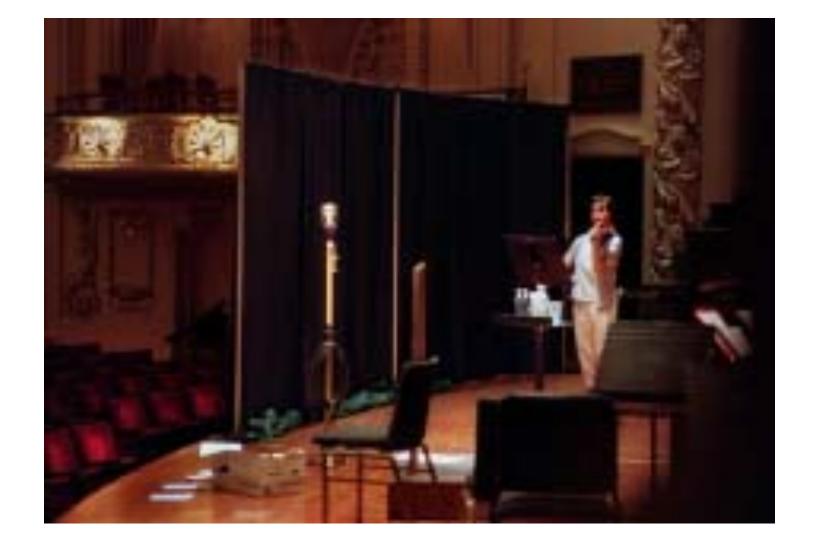
## THE ROOT CAUSES: THE ORIGIN AND APPLICATION OF CYBERSECURITY

"The trajectory of how the cybersecurity field has evolved explains some of [why cybersecurity is different from other STEM fields].

It has traditionally been focused on computer network defense, with a heavy national security focus and military lineage.

Because the field has historically been very defense oriented, the government was really one of the only places that was training and building the workforce."

# THE ROOT CAUSES: IMPLICIT BIAS



## THE ROOT CAUSES: HARASSMENT AND BURNOUT

"When you say, "Women shouldn't go to [Hacker conferences] if they don't like it," you are saying that women shouldn't have all of the opportunities that come with attending ... : jobs, education, networking, book contracts, speaking opportunities -- or else should be willing to undergo sexual harassment and assault to get access to them. Is that really what you believe?"

-Bruce Schneier

# THE PRESCRIPTIONS

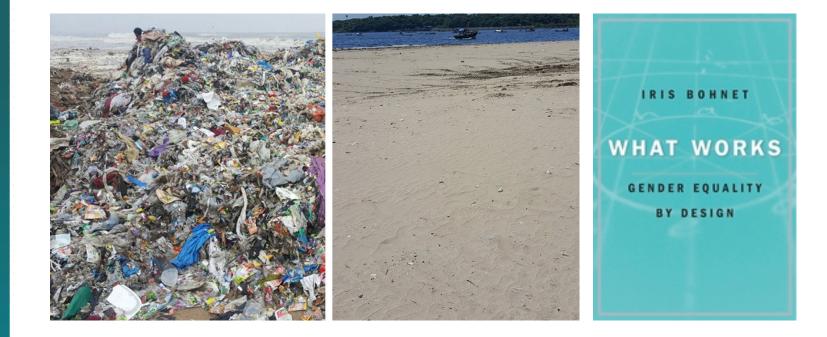
HOW CAN WE GET MORE WOMEN IN CYBERSECURITY?

MY STORY | THE AGENDA | THE SYMPTOM | THE DIAGNOSIS | THE ROOT CAUSES | THE PRESCRIPTIONS | YOUR ASSIGNMENT | Q&A

# THE PRESCRIPTIONS: START AT THE BEGINNING



# THE PRESCRIPTIONS: CLEAN UP THE BEACH



## THE PRESCRIPTIONS: MENTORSHIP AND SPONSORSHIP

"The mentorship piece is very important. It is incumbent on more senior people to... give more junior people an opportunity to show their expertise. [This could be in the form of] assigning a task that hasn't been asked for. Just because someone isn't volunteering for it doesn't mean they aren't competent to do it."

# THE ASSIGNMENT

21

WHAT CAN YOU DO TODAY ABOUT THIS PROBLEM?

# YOUR ASSIGNMENT: GUIDE THE BUTTERFLY EFFECT



#### Assess your organization's current state

- Culture and representation matters!
- Examine retention rates
- Conduct focus groups and anonymous surveys
- Research industry benchmarks
- Provide fair mentorship and sponsorship opportunities
  - Unconscious bias training / Project Implicit: <u>https://implicit.harvard.edu/implicit/takeatest.html</u>
- Encourage "non-traditional" entry to the cybersecurity field
  - Cybersecurity is still being "professionalized" as a field, meaning there are many entry points

### Booz | Allen | Hamilton



# Discussion and Q&A

Katie D'Hondt DHondt\_Katharine@bah.com 2018 NICE Conference Miami, Florida

NOVEMBER 6, 2018

